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	Endorsement	Re-Endorsement (if a Goal, KIS or Target is changed)
	Principal Debra Herrmann 15/02/2017	[date]
5173 The Patch Primary School	School council: Sarah Tebutt 15/02/2017	[date]
Strategic Plan 2017 – 2021	Delegate of the Secretary:	[name][date]

School vision	School values	Context and challenges	Intent, rationale and focus
To work with our community to provide innovative learning that encourages excellence, strengthens self-belief, supports deep creative thinking, recognises diversity, develops compassion, respects the environment and gives all students the choices to fully participate in a sustainable global future.	 The Patch Primary School values are Respect, Integrity and Responsibility. Respect for one another's achievements, views, dignity, privacy and property, accepting that everyone is different and having their own special and unique qualities Responsibility creating an awareness of being answerable, or accountable for one's own actions Integrity of the individual in striving for realistic goals, open and honest communication and trust worthy behaviours 	The Patch Primary School is located in the Dandenong Ranges. The school sits amongst multi award winning student designed landscapes, that link closely to learning programs and provide real life learning opportunities. Student enrolments in 2016 were 280. The students at The Patch Primary School draw from a wide geographical area, and families have a socio-economic profile higher than the state average. The school has 36 staff, including a Principal and Assistant Principal, 20 teachers and 14 Education Support staff in administrative and classroom support roles. We have developed effective partnerships between teachers, parents and families and data shows high levels of family involvement in school activities. The school as a whole, is community focussed and outreach- oriented. We are developing our role as a community hub, facilitating collaboration with a diversity of partners to provide services and activities before during and after school hours. Our whole school commitment to our vision, values and high expectations supports a learning environment that maximises student wellbeing. Within a culture of supportive leadership, we will continue development of teacher instructional practise that will support the learning growth and wellbeing of each of our students.	With a clear focus on con 4 year cycle we will impr by strengthening the capa responsibility, support for and assessment knowledg

Four-year goals (for improving student achievement, engagement and wellbeing)	Improvement Priorities, Initiatives and/or Dimensions	Key improvement strategies	Targets (for improving student achievement, engagement and wellbeing)							
student learning outcomes building practice excellence agreed school wide strategies in Literacy and Numeracy. Build teacher and student capability in utilizing a range of assessment strategies identifying a student's point of need – PON so as to effectively plan for and assess student learning Develop a whole school culture of high expectation for continuous student learning growth health and wellbeing		agreed school wide strategies in Literacy and Numeracy. Build teacher and student capability in utilizing a range of assessment strategies identifying a student's point of need – PON so as to	NAPLAN Increases by the end of the Strategic Plan NAPLAN TARGETS – Students in the top two bands				Staff Opinion To increase the staff opinion survey measures by the end of the Strategic Plan. STAFF OPINION SURVEY MEASURES			
				Year 3	Writing 72.9 per cent	Numeracy 46.9 per cent	Guaranteed and viable curriculum	Target ≥ 90	2015/6 BM* 71.39	
		2016 BM* Year 3 Target Year 5 2016 BM*	 ≥ 80 per cent 23.6 per cent 	 ≥ 60 per cent 35.5 per cent 	Academic emphasis * BM = Baseline measure Student opinion To increase the student opinion survey measure	≥ 90 74.27				
	Professional leadership – Building Leadership Teams	Increase the alignment in decision making and resourcing with the strategic intent / vision	Vic	Year 5 Target BM = Baseline measure ctorian Curriculum		\geq 50 per cent	and learning. In 2017 a new survey will be released and targets can be developed from the 2017 baseline			
Strengthen the capabilities of the school leadershi p team to build a			To ensure consistent learning growth of at least one year in all areas of the curriculum for all students. <i>Staff opinion</i>			Parent opinion				

	Re-endorsement (if a Goa	I, KIS or Target is change	d)
e]		[name]	[date]
e]		[name]	[date]
e]		[name]	[date]

ontinuing to build leadership and teacher capacity over the next prove learning outcome for all students. This will be achieved pacity of our school leaders to build a culture of shared for staff to engage deeply in continuing to improve their content edge of literacy and Numeracy pedagogy



culture that is focused on improving	Create a whole school culture of collaboration,	To increase the staff opinion survey measures by the end of the					To increase the parent opinion survey measures by the end of				
performance	feedback and accountability	Strategic Plan.					Strategic Plan.				
	Develop the capabilities of leadership teams in		STAFF OPINION SURVEY MEASURES			PARENT OPINION SURVEY MEASURES					
	using evidence		Collective efficacy Collective responsibility	Target	2015/6 BM*			Target	2016 BM*		
				≥ 90 83.19 $2 \ge 90$ 84.92	83.19		Input	≥ 6.2	5.58		
					84.92		Reporting	≥ 5.8	4.72		
			Teacher collaboration	≥85	63.78		Approachability	≥ 6.2	5.99		
		Leadership	Staff trust in colleagues	≥85	80.63	* BM = J	* BM = Baseline measure				
			Leadership	≥ 80	72.94	Student opinion					
			Teaching and learning	≥ 80	76.33	To increase the student opinion survey measures relating to school culture. In 2017 a new survey will be released and ta be developed from the 2017 baseline.					
			= Baseline measure						e released and targ		



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